Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2009

Open to Public Inspection

A FOI	rthe 2	2009 cale	ndar yea	, or tax year beginning 01-01-2009	and ending 12-31-200	9		
B Che	ck ıf aı	pplicable p	Please	C Name of organization Mercy Hospital of Buffalo			D Employer iden	ntification number
┌ Add	ress ch	ange u	ise IRS	<u> </u>			16-0756336	
┌ Nam	ne char		abel or orint or	Doing Business As			E Telephone nur	nber
┌ Initi	al retur		ype. See Specific	Number and street (or P O box if mail is	not dollworod to stroot addro	cs\ Doom/suito	(716) 828-2	993
Terr		I	nstruc- ions.	515 Abbott Road No 500	s not delivered to street addre	ss) Room/suite	G Gross receipts \$	282,777,176
Ame			ions.	City or town, state or country, and ZIP +	4			
_				Buffalo, NY 142202039	4			
J App	lication	pending						
				e and address of principal officer D McDonald			ıs a group return	
				ain Street		атіна	ates?	ΓYes Γ No
			Buffalo,	NY 14214		H(b) Are a	II affiliates include	d?
					_	If"N	o," attach a list	(see instructions)
I Tax	(-exem	ipt status	У 501(c)	(3) ◀ (insert no)	527	H(c) Grou	up exemption nun	nber ►
J W	ebsite	www.c	chsbuffalo	org				
K Form	n of ord	anization 🔽	Corporat	on		L Year of fo	ormation 1957 M	State of legal domicile NY
Par		Summ		,				
Governance		The Catho common r communit	olic Healt mission, (ties We p	e organization's mission or most sig h System (CHS) Mission is to provi CHS providers continue the healing rovide high quality service that has e found at www chsbuffalo org	de quality healthcare se ministry of Jesus, seeki	ng to improve	the health of ind	ividuals and
307								
			,	if the organization discontinued its				
Activities &			_	nembers of the governing body (Par				24
1				dent voting members of the governi)		8
Act				ployees (Part V, line 2a)				2,516
•				unteers (estimate if necessary) .				133
	7a Total gross unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 34					•		0
	ь	Net unrei	ated busi	ness taxable income from Form 990	1-1, line 34		7ь	0
	•	C +				Pric	or Year	Current Year
<u>a</u>	8 Contributions and grants (Part VIII, line 1h)						270,633	707,209
Revenue	9			evenue (Part VIII, line 2g) ne (Part VIII, column (A), lines 3, 4			904,519	279,390,584
歪	10 11			art VIII, column (A), lines 5, 6d, 8c		2,858,099	2,315,523	
	12		•	d lines 8 through 11 (must equal P		_	2,838,099	2,315,525
							259,996,523	282,777,176
	13	Grants a	ınd sımıla	r amounts paid (Part IX, column (A), lınes 1–3) 			0
	14	Benefits	paid to o	r for members (Part IX, column (A),	line 4)			0
ø	15		, other co	mpensation, employee benefits (Pa	rt IX, column (A), lines 5		120,351,619	128,449,426
136	16a	10)	anal fund	aising fees (Part IX, column (A), lii	20 110		120,331,019	128,449,420
Expenses	_				le iie)			
<u> </u>	b			enses (Part IX, column (D), line 25) •0	116 210		122111616	112 551 257
	17			Part IX, column (A), lines 11a-11d		133,141,646	143,551,057	
	18			dd lines 13-17 (must equal Part I			253,493,265	272,000,483
_ 97	19	Kevenue	less exp	enses Subtract line 18 from line 1	2	Posinnin	6,503,258	10,776,693
Not Assets or Fund Balances						_	g of Current Year	End of Year
Page	20	Total as:	sets (Par	: X, line 16)			137,476,753	147,377,799
A B	21			art X, line 26)			164,649,055	163,294,246
CD 444			-	d balances Subtract line 21 from lii			-27,172,302	-15,916,447
žΞ	22		torre Die	ck			•	
	22 1 III	Signat	ture Bio					
Par Sign	t II	Under pena and belief,	alties of pe it is true, o	Jury, I declare that I have examined this re orrect, and complete Declaration of prepar		d on all informat		
	t II	Signal Under penand belief, ******* Signatu	alties of pe it is true, o ire of office	orrect, and complete Declaration of preparents P, Finance/Corp Controller		d on all informat	ion of which prepare	
Par Sign Here	t II	Signation Under penand belief, ******* Signature David F Type o Preparer's signature	alties of pe	orrect, and complete Declaration of prepar r P, Finance/Corp Controller e and title	er (other than officer) is base Date	d on all informat	ion of which prepare	r has any knowledge
Sign Here Paid Prepa	t II	Signation of the state of the s	alties of pe it is true, of ire of office P Macholz \(\) r print nam le (or yours loyed),	orrect, and complete Declaration of prepar r P, Finance/Corp Controller e and title	er (other than officer) is base Date	d on all informat 2010- Date Check if self-	-10-28 Preparer's identify	r has any knowledge
Par Sign Here	t II	Signation Under penand belief, ****** Signature Preparer's signature Firm's name	alties of pe it is true, of ire of office P Macholz \(\) r print nam le (or yours loyed),	orrect, and complete Declaration of prepar r P, Finance/Corp Controller e and title	er (other than officer) is base Date	d on all informat 2010- Date Check if self-	Preparer's identify (see instructions)	r has any knowledge

Form **990** (2009)

Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

The Catholic Health System (CHS) mission is to provide quality healthcare services in an acute care setting. Committed to a common mission, CHS providers continue the healing ministry of Jesus, seeking to improve the health of individuals and communities. We provide high quality services that has reverence, compassion, justice, and excellence. The 2009 Community Service Report can be found at www.chsbuffalo.org

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?							
	If "Yes," describe these new servi	ces on Schedule O					
3	Did the organization cease conductors?	· · · · · · · · · · · · · · · · · · ·	•	nducts, any program	┌ Yes ┌ No		
	If "Yes," describe these changes	on Schedule O					
4	Describe the exempt purpose ach Section 501(c)(3) and 501(c)(4) allocations to others, the total ex	organizations and sect	ion 4947(a)(1) trusts ai	re required to report the an	•		
4a	(Code) (Expens	es \$ 145,556,896	ıncludıng grants of \$	0) (Revenue \$	196,390,031)		
	Inpatient Routine/Surgery Visits Acute C 30,588Inpatient Ambulatory Surgery Vis		ewborn Patient Days = 6,82	1Medical Rehab Patient Days = 5	5,826Skilled Nursing Patient Days		
4b	(Code) (Expens	es \$ 56,420,549	ıncludıng grants of \$	0) (Revenue \$	76,124,414)		
	Outpatient Routine/Surgery Services Em	ergency Visits = 57,797Refe	erred Ambulatory Visits = 255	5,005Outpatient Ambulatory Surg	ery Visits = 14,222		
	(Code) (Expens	es \$ 4,519,595	ıncludıng grants of \$	0) (Revenue \$	6,097,983)		
	Clinic/Primary Care Services Clinic Visits	= 3,158Primary Care Visits	= 85,315				
4d	Other program services (Descri	be in Schedule O)					
	(Expenses \$	including grants o	of \$) (Revenue \$)		
4e	Total program service expenses	\$ 206,497,04	40				

Part TV	Checklist	of Da	auired	Schadu	عما
	CHECKHSL	UI RE	uuneu	Scheuu	16:

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		Νο
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		Νο
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	Yes	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	Yes	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

	Part V	Statements	Regarding	Other IRS	Filings and	l Tax	Compliance
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			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 157			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νo
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Νο
Ь	If "Yes," enter the name of the foreign country See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		Νo
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		Νo
Ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		Νo
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			

515 Abbott Road Buffalo, NY 142202039 (716) 828-2993

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1-	Enter the number of voting members of the governing body			
1a b	Enter the number of voting members of the governing body 1a 24 Enter the number of voting members that are independent 1b 8			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any			
-	other officer, director, trustee, or key employee?	2		Νο
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο
6	Does the organization have members or stockholders?	6	Yes	
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a	Yes	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		 N o
Se	ction B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)			
			Yes	No
	Does the organization have local chapters, branches, or affiliates?	10a		<u> N o </u>
	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11	Yes	
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	_		
c	to conflicts?	12b	Yes	
	describe in Schedule O how this is done	12c	Yes	
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line a or b, describe the process in Schedule O (See instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
Ь	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Yes	
	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply			
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of			
	interest policy, and financial statements available to the public. See Additional Data Table	o ora-	nization	. 🜬
20	State the name, physical address, and telephone number of the person who possesses the books and records of the David P Macholz VP FinanceCorporate Controller	ie orga	ııı∠atıor	, p-

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title A verage hours per week A	Check this box if the organization did		sate any	/ curi	rent	or fo	rmer c	ffice	r, director, trustee	or key employee	
week or director o		A verage hours	Average Position (check all			I		Reportable compensation	Reportable compensation	Estimated amount of other	
See add'l data			Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W-	organizations (W- 2/1099-	from the organization and related
	See add'l data										
											-
	,										

				•
Lb Total	•	2,485,695	5,477,320	774,610

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization ▶68

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Pike Company One Circle Street Rochester, NY 14607	Construction Services	2,996,734
Telco Construction Inc 500 Buffalo Road East Aurora, NY 14052	Construction Services	1,827,580
Aurora Hospitalist PC 400 Clifton Corporate Pkwy Suite 4 Clifton Park, NY 120653839	Medical Services	1,134,700
Sodexho Operations LLC 60 Grider Street Buffalo, NY 14215	Laundry Services	1,105,824
Nursefinders Inc PO Box 910738 Dallas, TX 753910738	Nursing Services	1,038,494
2 Total number of independent contractors (including but not limited to those listed above) \$100,000 in compensation from the organization ►29) who received more than	

Form 99	•							Page 9
Part V	/	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
# £	1a	Federated cam	paigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership du	ies 1b					
%. E	c	Fundraising eve	ents 1c					
£ a	d	Related organiz	zations 1 d					
چ. E	e	Government grants	s (contributions) 1e					
흔	f	All other contribution	ons, gifts, grants, and 1f	707,209				İ
₹ इ.इ.	g	sımılar amounts no Noncash contri	ot included above ibutions included in					
걸								
္မ	h		s 1a-1f	▶	707,209			
				Business Code				
Program Service Revenue	2a	Patient Care Service	ces	900,099	203,219,461	203,219,461		
24.	ь	Medicaid/Medicare	Paym	900,099	75,392,966	75,392,966		
J eS	c	VA Contract Reven	nue	621,400	778,157	778,157		
Š	d		_					
ðĭ ⊆	e							
ᄪ	f	All other progra	am service revenue					
<u>~</u>								
	g		s 2a-2f		279,390,584			
	3		ome (including dividen	. F	321,675			321,675
	4		ar amounts) stment of tax-exempt bond	-	42,185			42,185
	5				,			,
		,	(ı) Real	(II) Personal				
	6a	Gross Rents	157,893	,				
	ь	Less rental						
	c	expenses Rental income	157,893					
	d	or (loss)	me or (loss)	<u> </u>	157,893			157,893
	١	Tractical incom	(i) Securities	(II) O ther	,			,
	7a b	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses						
	c	Gain or (loss)						
	d	Net gaın or (los	ss)	▶				
une	8a	Gross income f events (not inc \$						
Other Revenue			s reported on line 1c) ne 18					
Ē.	ь	Less direct ex	penses b					
õ	С	Net income or ((loss) from fundraising	events				
	9a		rom gaming activities ne 19 a					
	b c		penses b (loss) from gamıng actı	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold b					
	c		(loss) from sales of inv	entory 🟲				
		Miscellaneous		Business Code				
	11a	Cafeteria Reve	nue	900,099	910,526			910,526
	ь	Parking Revent	ne	900,099	597,827			597,827
	С	Shared Service		900,099	301,240	301,240		
	d	All other reven			348,037			348,037
	e	Total. Add lines	s 11a-11d		2,157,630			
	12	Total revenue.	See Instructions .	•	2,157,630	279,691,824	0	2,378,143

Part IX Statement of Functional Expenses

	Section 501(c)(3) and 501(c)(4) organizations ma				
	ll other organizations must complete column (A) but are not required to		s (B), (C), and ((B)	(D).	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV , line 21 $$				
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,441,510		1,441,510	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	95,855,317	84,774,287	11,081,030	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	8,271,214	7,206,671	1,064,543	
9	Other employee benefits	15,905,435	13,858,334	2,047,101	
10	Payroll taxes	6,975,950	6,078,114	897,836	
11	Fees for services (non-employees)				
а	Management				
b	Legal	108,950		108,950	
c	Accounting				
d	Lobbying				-
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	6,181,219	5,660,454	520,765	
12	Advertising and promotion	32,745	11,900	20,845	
13	Office expenses	68,357,833	64,833,116	3,524,717	
14	Information technology	30,00.,000	0.,000,110	3,321,111	_
15	Royalties				
16	Occupancy	7,358,620	600,158	6,758,462	
17	Travel	48,740	39,338	9,402	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	40,740	37,330	3,402	
19	Conferences, conventions, and meetings	92,955	73,249	19,706	
20	Interest	1,000,345	730,238	270,107	
21	Payments to affiliates	,,	,	-,/	
22	Depreciation, depletion, and amortization	8,608,922	6,284,397	2,324,525	
23	Insurance	2,459,134	2,146,020		
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)	-,,	9=13,523	,	
а	Dues & Shared Services	28,594,442		28,594,442	
ь	Purchase Services & Oth	14,233,842	7,727,454	6,506,388	-
С	Bad Debts	6,473,310	6,473,310		
d					-
e					-
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	272,000,483	206,497,040	65,503,443	0
26	Joint costs. Check here ► ☐ If following SOP 98-2	272,000,403	200,497,040	03,303,443	
	Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Pa	rt X	Balance Sheet					
					(A)		(B)
	Ι.				Beginning of year		End of year
	1	Cash—non-interest-bearing			25,768,008		28,835,313
	2	Savings and temporary cash investments	•		25,454,555	2	15,054,794
	3	Pledges and grants receivable, net	•			3	
	4	Accounts receivable, net			30,331,566	4	34,057,348
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L				5	
	6	Receivables from other disqualified persons (as defined under spersons described in section $4958(c)(3)(B)$ Complete Part II (n 4958(f)(1)) and			
		Schedule L				6	
ssets	7	Notes and loans receivable, net				7	
Š	8	Inventories for sale or use			985,919	8	938,346
⋖	9	Prepaid expenses and deferred charges			569,834	9	932,642
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	114,761,307			
	b	Less accumulated depreciation	10b	53,837,281	46,997,104	10c	60,924,026
	11	Investments—publicly traded securities	-			11	
	12	Investments—other securities See Part IV, line 11			1,889,366	12	1,838,175
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			5,480,401	15	4,797,155
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			137,476,753	16	147,377,799
	17	Accounts payable and accrued expenses .			32,329,315	17	29,348,417
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			36,629,333	20	36,091,089
8	21	Escrow or custodial account liability Complete Part IV of Schedu.	le D			21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified					
<u> </u>		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties			5,092,103	23	3,900,644
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities Complete Part X of Schedule D			90,598,304	25	93,954,096
	26	Total liabilities. Add lines 17 through 25			164,649,055	26	163,294,246
		Organizations that follow SFAS 117, check here 🕨 🗸 and comp	olete l	ines 27			
Fund Balances		through 29, and lines 33 and 34.					
<u>an</u>	27	Unrestricted net assets			-29,392,973	27	-17,773,670
8	28	Temporarily restricted net assets			2,094,671	28	1,731,223
돧	29	Permanently restricted net assets			126,000	29	126,000
Ē		Organizations that do not follow SFAS 117, check here ► ┌ ar	nd con	ıplete			
5		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds	•			30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for	ınds			32	
Net	33	Total net assets or fund balances			-27,172,302	33	-15,916,447
	34	Total liabilities and net assets/fund balances			137,476,753	34	147,377,799

Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

Inspection

Name of the organization Mercy Hospital of Buffalo

Attach to Form 990 or Form 990-EZ. See separate instructions.

Employer	ident if icat ion	number

16-0756336

									10-073033			
Par				olic Charity Stat						tructions		
	rganız —			foundation because)			
1	<u>_</u>	A churc	h, conventio	on of churches, or as:	sociation of c	churches se	ection 170(b)	(1)(A)(i).				
2		A schoo	ol described	ın section 170(b)(1)	(A)(ii). (Atta	ach Schedul	le E)					
3	<u> </u>	A hospi	tal or a coop	erative hospital serv	vice organiza	tion describ	ed in section	170(b)(1)(A	A)(iii).			
4	Γ		al research l's name, cit	organization operate y, and state	ed in conjunc	tion with a h	nospital desci	ribed in secti	on 170(b)(1))(A)(iii).Ente	erthe	
5	Γ	An orga	nızatıon ope	rated for the benefit	of a college o	or university	owned or op	erated by a g	jovernmenta	l unit describ	_ ed ın	
		section	170(b)(1)(#	\)(iv). (Complete Pa	rt II)							
6	Г	A federa	al, state, or l	ocal government or	governmenta	l unit descr	ıbed ın sectio	n 170(b)(1)((A)(v).			
7	Γ	describ	ed ın	t normally receives a \)(vi) (Complete Pa		part of its s	upport from a	ı government	al unit or fro	m the genera	l public	:
8	Γ	A comm	nunity trust o	described in section	170(b)(1)(A)(vi) (Com	plete Part II)				
9	Γ	Anorga	nization that	t normally receives	(1) more tha	n 331/3% o	f its support f	rom contribu	tions, memb	ership fees, a	nd gro	ss
				ties related to its ex								
		ıts supp	ort from gro	ss investment incom	ne and unrela	ted busines	s taxable ınc	ome (less se	ction 511 ta	ıx) from busır	esses	
		acquire	d by the orga	anızatıon after June 3	30,1975 Se	e sect ion 5 0	09(a)(2). (Co	mplete Part :	III)	•		
LO	\sqcap	An orga	nization org	anized and operated	exclusively t	to test for p	ublic safety S	See section 5	09(a)(4).			
e f g		one or not the box a	nore publicly that describ Type I king this bo an foundation 509(a)(2) ganization r his box ugust 17, 20 g persons? rson who dir below, the g mily membe 5% controlle	anized and operated a supported organizates the type of supported organizates the type of supported for managers and other control of the con	tions describerting organization is er than one of termination fination accept entrols, either ethe supported in (i) above described in	red in section and control to the section and control to the section and control to the section and se	on 509 (a)(1) omplete lines - Functionally olled directly olled directly olled that it is a Tor contribution gether with potion?	or section 50 11e through / integrated or indirectly d organizatio ype I, Type I n from any of	(19) (2) See (11) (11) (11) (12) (13) (14) (15) (15) (15) (15) (15) (15) (15) (15	Type II Type II ore disqualified in section 5	I - Otid pers 09(a)(organiz Yes	Check her ons 1) or
s	(i) Name uppor ganiza	of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section	(iv) Is the organizati col (i) list your gove	on in ed in rning	(v) Did you no organizat col (i) of suppoi	ion in your	(vi) Is th organizat col (i) org in the U	e tion in janized	Am	vii) ount of oport?
				(see instructions))	Yes	No	Yes	No	Yes	No	1	
								†	1			
								+		1	<u> </u>	
							1	1		1	+	
							1	1		1	<u> </u>	
otal						 	+	+	+		+	

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	֥ <i>)</i>		
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) Dublic Support Subtract line F from						
6	Public Support. Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	(b) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and stop here						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
	and stop here. The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	▶ □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and stop here. The organization				,		▶
17a	10%-facts-and-circumstances test-	-2009. If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ration qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						▶ ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

▶□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6)						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and stop here	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	▶ ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	009 (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	2008 Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind stop here. T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes here	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

Software ID: Software Version:

EIN: 16-0756336

Name: Mercy Hospital of Buffalo

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Indepen	dent C	onti	ract	tors	5				
(A) Name and Title	(B) Average hours per		tion (that a	che)		ı	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Joseph McDonald President and CEO , CHS	37 50	X		Х				0	971,423	33,737
Mark Sullivan Executive VP / COO	37 50	X		Х				0	373,288	21,234
Charles Urlaub President, and CEO Mercy	37 50	X		Х				503,218	0	28,092
David Macholz Treasurer	37 50	X		Х				0	197,138	19,563
Satish Arora MD Director	1 00	X						0	0	0
Peter Bergmann Director	37 50	X						0	402,287	19,730
William Buscaglia Jr Director	1 00	X						0	0	0
Gregory Castiglia MD Director	1 00	X						0	0	0
Dr Adel Chouchanı Dırector	1 00	X						0	0	0
Frances Crosby RN PhD Director	1 00	×						0	0	0
Richard Curran MD Director	1 00	X						0	0	0
Nancy Dobson Director	1 00	X						0	0	0
Dennis Dombek Director, Chairman of th	1 00	X						0	0	0
Dr Mıchael Edbauer Dırector	11 30	X						0	95,139	9,498
Christine Kluckhohn Pres & CEO Continuing C	37 50	X			Х			0	241,561	51,709
Mr William Lawley Jr Director	1 00	X						0	0	0
James Manzella Dırector	1 00	X						0	0	0
James Millard Pres & CEO , Kenmore Merc	37 50	X						0	312,460	75,726
John Przylucki MD Director	1 00	X						0	0	0
Carlos Santos MD Director	1 00	X						0	0	0
Jagdeep Singh MD Director	1 00	X						0	0	0
Mr David Walborn Director	1 00	X						0	0	0
Cynthia Zane PhD Director	1 00	X						0	0	0
Monsignor Robert E Zapf Director	1 00	X						0	0	0
James A Dunlop Jr Executive VP, Finance /	37 50			Х				0	362,351	41,520

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Independ	dent C	ont	act	tors	<u> </u>				
(A) Name and Title	(B) Average hours		(C) Position (check all that apply)					(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week		Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Dr Brian D'Arcy Senior VP, Medical Affai	37 50			X				0	548,932	34,878
John Herman Chief Operating Officer,	37 50			X				111,288	64,496	27,523
John Davanzo Sr VP Regional Developm	37 50				Х			0	318,550	38,801
Michael Moley Sr V P, Human Resources	37 50				Х			0	347,119	32,201
John Stavros Sr VP Marketing / P R	37 50				Х			0	190,556	30,443
Maria Foti Senior VP, Planning	37 50				Х			0	201,130	12,275
Bartholomew Rodrigues Sr V P, Mission Integrati	37 50				Х			0	186,234	21,469
Dr Michael Galang Chief Information Office	37 50				X			0	289,919	24,492
Dr Thomas Raab Physician	37 50				X			344,299	0	79,169
Dr Timothy Gabryel VP Medical Affairs	37 50				X			325,764	0	22,157
Dr Donald Schmidt Physician	37 50					X		296,221	0	71,855
Dr Thomas Dılamarter Jr Physician	37 50					X		222,847	0	14,477
Dr Lynne Aronica Physician	37 50					Χ		221,685	0	4,083
Dr Anshu Bais Physician	37 50					Χ		259,959	0	15,247
Dr Russell Carlson Physician	37 50					Χ		200,414	0	10,236
K David Crone Sr VP Strategic Service							Х	0	374,737	34,495

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DLN: 93493301000070

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Open to Public Inspection

Internal Revenue Service ► Attach to Form 990. ► See separate instructions. Name of the organization **Employer identification number** Mercy Hospital of Buffalo 16-0756336 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 relating to these items

Pari	TIT Organizations Maintaining Co	<u>llections of Ar</u>	t, His	tori	<u>cal Tre</u>	asures, c	or Oth	<u>er Similar As</u>	ssets (continued)
3	Using the organization's accession and othe items (check all that apply)	r records, check ar	y of th	ne foll	owing the	at are a sıg	nıfıcant	use of its collec	tıon	
а	Public exhibition		d	\sqcap	Loan or	exchange	program	ıs		
b	Scholarly research		e	Γ	Other					
с	Preservation for future generations									
4	Provide a description of the organization's co	ollections and expla	aın hov	w they	/ further	the organız	atıon's e	exempt purpose	ın	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							mılar	┌ Yes	Г No
Par	t IV Escrow and Custodial Arrang						vered "	Yes" to Form 9	990,	
	Part IV, line 9, or reported an an		•							
	Is the organization an agent, trustee, custod included on Form 990, Part X?					ons or othe	rassets	not	┌ Yes	Г No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ing ta	able					
									mount	
с	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, lır	ne 21?						☐ Yes	┌ No
	If "Yes," explain the arrangement in Part XIV	/								
Pa	rt V Endowment Funds. Complete									
4_	Barraga of warmhalance	(a)Current Year	(b)	Prior \	ear ((c)Two Years	Back (c	1)Three Years Back	(e)Four	Years Back
1a L	Beginning of year balance									
b	Contributions									
C .	Investment earnings or losses									
d	Grants or scholarships									
e	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the yea	r end balance held	as		•				•	
а	Board designated or quasi-endowment 🕨	%								
ь	Permanent endowment - %									
c										
3a	Term endowment % Are there endowment funds not in the posses	ssion of the organiz	ation 1	that a	re held a	ınd admınıs	tered fo	rthe		
	organization by	ooron or the organiz							Yes	No
	(i) unrelated organizations							3a	(i)	
	(ii) related organizations							3a	(ii)	<u> </u>
	If "Yes" to 3a(ii), are the related organizatio							3	ь	
4	Describe in Part XIV the intended uses of th					2 5- 13/	1 - 40			
Par	t VI Investments—Land, Buildings	s, and Equipme	ent. S							
	Description of investment				Cost or of		t or other (other)	(c) Accumulated depreciation	(d) B	ook value
1a	Land				1,333	3,016				1,333,016
b	Buildings		•		41,858	3,851		24,691,18	9	17,167,662
c	Leasehold improvements				7,503	3,242		911,47	9	6,591,763
d	Equipment				45,588	3,085		28,177,46	9	17,410,616
e	Other				18,47	8,113		57,14	4	18,420,969

60,924,026

Investments—Other Securities. See	FORM 990, Part X, line 1. T		4 - 5 - 1 - 1 - 1 - 1 - 1
(a) Description of security or category (including name of security)	(b)Book value		d of valuation f-year market value
Financial derivatives			•
Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
		12	
Part VIII Investments—Program Related. See			d of valuation
(a) Description of investment type	(b) Book value	Cost or end-o	f-year market value
			·
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<u> </u>		
Part IX Other Assets. See Form 990, Part X, lin			(1) 5
(a) Descrip	tion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
Deferred Comp Liability	151,395		
Due to Affiliates	3,974,380		
Interest Rate Swap	2,232,107		
Asset Retirement O bligation	4,933,125		
Accrued Pension	73,231,110		
LT General Liability IBNR	2 200 200 1		
IT Morkers Commencer IDND	2,388,300		
LT Workers Compensation IBNR	2,388,300 7,043,679		
LT Workers Compensation IBNR			
LT Workers Compensation IBNR			
LT Workers Compensation IBNR			
LT Workers Compensation IBNR			
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)			

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	282,777,176
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	272,000,483
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	10,776,693
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	805,445
9	Total adjustments (net) Add lines 4 - 8	9	805,445
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	11,582,138
Part	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	282,852,700
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	772,071
3	Subtract line 2e from line 1	3	282,080,629
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 696,546		
c	Add lines 4a and 4b	4c	696,546
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	282,777,175
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial	1	272,663,655
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d 663,172		
e	Add lines 2a through 2d	2e	663,172
3	Subtract line 2e from line 1	3	272,000,483
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	272,000,483
Dar	t XIV Supplemental Information	-	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Part XI, Line 8 - Other Adjustments		Contributions from Foundation Foundation Bottom Line
Part XII, Line 2d - Other Adjustments		Foundation Activity
Part XII, Line 4b - Other Adjustments		Contributions from Foundation
Part XIII, Line 2d - Other Adjustments		Foundation Expenses

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DLN: 93493301000070

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Open to Public Inspect ion

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization Mercy Hospital of Buffalo

Employer identification number

16-0756336 Charity Care and Certain Other Community Benefits at Cost Yes No 1a Does the organization have a charity care policy? If "No," skip to question 6a Yes 1b Yes If the organization has multiple hospitals, indicate which of the following best describes application of the charity care policy to the various hospitals Applied uniformly to most hospitals Applied uniformly to all hospitals Generally tailored to individual hospitals Answer the following based on the charity care eligibility criteria that applies to the largest number of the organization's patients Does the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for free care 3a Yes 11000 0000000000 **F** 200% 100% **1**50% Other_ Does the organization use FPG to determine eligibility for providing discounted care to low income individuals? If "Yes," indicate which of the following is the family income limit for eligibility for discounted care . . . 3b Yes O ther 50000 0000000000 T 350% 300% 200% 250% If the organization does not use FPG to determine eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization uses an asset test or other threshold, regardless of income, to determine eligibility for free or discounted care Does the organization's policy provide free or discounted care to the "medically indigent"? . . . 4 Yes Does the organization budget amounts for free or discounted care provided under its charity care policy? . . . 5a Yes If "Yes," did the organization's charity care expenses exceed the budgeted amount? 5b Yes If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Νo **6a** Does the organization prepare an annual community benefit report? 6a Yes **6b** If "Yes," does the organization make it available to the public? Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Charity Care and Certain Other Community Benefits at Cost (a) Number of (b) Persons (d) Direct offsetting (c) Total community (e) Net community benefit (f) Percent of **Charity Care and** activities or benefit expense total expense **Means-Tested Government** served revenue expense programs (optional) **Programs** (optional) Charity care at cost (from 3,950,811 209,307 3,741,504 1 400 % Worksheets 1 and 2) Unreimbursed Medicaid (from Worksheet 3, column a) 27,076,248 19,161,255 7,914,993 2 980 % Unreimbursed costs-other means-tested government programs (from Worksheet 3, 0 % column b) Total Charity Care and Means-Tested Government 31,027,059 19,370,562 11,656,497 4 380 % Programs Other Benefits Community health improvement services and community benefit operations (from 778,035 778,035 0 290 % (Worksheet 4) . . Health professions education

2,098,781

2,876,816

33,903,875

0

(from Worksheet 5) Subsidized health services

(from Worksheet 8) Total Other Benefits . . .

k Total. Add lines 7d and 7j

(from Worksheet 6) .

Research (from Worksheet 7) Cash and in-kind contributions to community groups

1,949,179

1,949,179

21,319,741

Ω

0

149,602

927.637

12,584,134

0 060 %

0 %

0 %

0 %

0

0 350 %

	rt II Community Buildir	na Activitie	s Complete t	his table if the i	organizati	on coi	nducted any commun	nity h		n aye
	activities.		·				•	•		
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense		rect offs revenue	etting (e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	(0)								
2	Economic development									
3	Community support									
4 5	Environmental improvements Leadership development and training for community members									
6	Coalition building									
7	Community health improvement advocacy									
8	Workforce development									
9	Other Total									
	t IIII Bad Debt, Medicar	e, & Collec	tion Practice	es						
act	ion A. Bad Debt Expense									
L	Does the organization report b	ad debt expen	se in accordan	ce with Heathcare	Financial	Manag	ement Association	1	Yes	No
2	Enter the amount of the organi		ebt expense (at	t cost)		 2	2,751,157		†	
3	Enter the estimated amount of attributable to patients eligible					3	1,179,276			
ŀ	Provide in Part VI the text of t In addition, describe the costi rationale for including other ba	he footnote to ng methodolog	the organizatio yy used in deter	n's financial state mining the amour			ribes bad debt expense			
ect	ion B. Medicare	ia acbi amoun	is in community	Dellelle						
	Enter total revenue received fr	rom Medicare	(including DSH	and IME)		5	37,289,363			
	Enter Medicare allowable cost					6	50,105,770			
}	Subtract line 6 from line 5 Thi Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	to which any sosting method the method us	shortfall reporte ology or source ed	ed in line 7 should used to determin	be treated e the amou					
	Cost accounting system	V C₀	st to charge rat	tio	Other					
ect	ion C. Collection Practices									
a	Does the organization have a							9a	Yes	
b	If "Yes," does the organization patients who are known to quater with the management Com	lify for charity	care or financia	al assistance? De				9b		N _o
' d	rt IV Management Com	panies and	Joint Ventu	les	(a) Organi	matic n'o	(d) Officers, directors,		- N. Dhuan	
	(a) Name of entity	(E	 Description of pr activity of entity 		(c) Organız profit % oi ownershi	r stock	trustees, or key employees' profit % or stock ownership%	pro	e) Physion of it % or ownersh	stock
1										
								_		
0								-		
1								+		
2 								-		
.3 								+		

Schedule H (Form 990) 2009									Page
Part V Facility Information				1					
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Mercy Hospital of Buffalo 565 Abbott Rd Buffalo, NY 14220	X	×	<u> </u>	X			X		
Mercy Ambulatory Care Center 3669 Southwestern Blvd Orchard Park,NY 14127 Clinical Lab 565 Abbott Rd	x x	Х		X			Х		OT, PT, ST, Radiology, Lab and CT Scanner Clinical Laboratory Service
Buffalo, NY 14220 East Aurora Medical Center 94 Olean St East Aurora, NY 14052	х								Extension Clinic OT, PT, ST, Radiology - Diagnostic, Clinical Lab Service
Chestnut Ridge Family Practice 6300 Powers Rd Orchard Park,NY 14127	x								Extension Clinic Primary Medical Care O/P
Mercy Outpatient Clinc (Adult ObGyn P 515 Abbott Rd Buffalo, NY 14220	X								Extension Clinic Pediatric OP, Prenatal O/P, Primary Medical Care O/P
Mercy Health Center 430 South Park Ave Buffalo, NY 14204	x								Extension Clinic Primary Medical Care O/P
Holland Family Health Center 7430 Olean Rd Holland, NY 14080	X								Extension Clinic Primary Medical Care O/P
Mercy Diagnostic and Treatment Center 550 Orchard Park Road West Seneca,NY 14224	Х								Extension Clinic OT, PT, ST, Radiology - Diagnostic, Clinical Lab Services
OLV Family Care Center 227 Ridge Rd Lackawanna, NY 14218 Mercy Nursing Facility	X								Extension Clinic Prenatal O/P, Primary Medical Care O/P
55 Melroy Avenue Lackawanna, NY 14218	X								Long Term Care
Pace Health Center 55 Melroy Avenue Lackawanna, NY 14218	X								Extension Clinic OT, PT, ST, Primary Medical Care OP, Psychology OP

Schedule H (Form 990) 2009

Page 4

Part VI Supplemental Information

Complete this part to provide the following information

1 Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V $\,$ See Instructions

Part I, Line 3c N/A

Part I, Line 6a

Part I, Line 7g N/A

Part I, Line 7f Bad debt expenses of \$6,473,310 are included in Part IX, line 25, column (A) but subtracted when calculating the percentage ın column (f)

Part I, Line 7 Costing is a full step down methodology of cost from non-revenue producing departments to revenue producing departments', with assignment of cost to individual charge items based on volume and charge amount. All patient accounts are cost with the same methodology regardless of patient type (inpatient, outpatient, emergency room, etc.) or insurance coverage (Medicare, Medicaid, private

Part III, Line 4 The amount in Part III line 2 is the actual bad debt expenses of \$2,751,157 written down to cost, utilizing the Uninsured Ratio of Cost to Charges (RCC) obtained from the full step down methodology of cost described in Part 1, line 7 The amount in Part III line 3 is the estimate of bad debt from uninsured balance which is developed as follows: as policy is to write accounts to bad debt 120 days after discharge, the discharge date period of 10/1/2008 to 9/30/2009 was used to determine the population of uninsured accounts. The balance of these accounts was determined and the RCC was applied to develop the estimate of \$1,179,276 (see H Part III Line 3) As our determination of eligibility for the Healthcare Assistance Program (HAP) (Charity Care) is based solely on the presentation for care without insurance, which is now for each account, and use of a sophisticated estimator (PARO) of each guarantor's ability to pay an estimate of "the amount that reasonably could be attributable to patients who likely would qualify for financial assistance under the hospital's charity care policy if sufficient information had been available to make a determination of their eligibility" is not relevant. The organization's financial statements do not include a footnote that describes bad debt expense, but the financial statements account for bad debt expenses in the statement of operations as actual expenses written off and an estimate of future write-offs less any recoveries

Part III, Line 8 The costing methodology used to determine the Medicare Allowable costs is Cost to Charge. The shortfall is not treated as a community benefit

Part III, Line 9b N/A

Part V Mercy Hospital has five primary care clinics and three diagnostic and treatment centers

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves
- Part VI, Line 2 Mercy Hospital, as part of Catholic Health, involves many participants in assessing community health needs including 1 New York State Department of Health Prevention Agenda for the Healthiest State Erie County Department of Health Catholic Health Kaleida Health Erie County Medical Center Sheehan Memorial Hospital 2 Health Consumers 3 Patients/residents/clients A Hospital Inpatients and Outpatients B Nursing Home Residents and Families C Rehabilitation Patients D Primary Care Center Patients E Home Care Clients 4 Physicians 5 External Organizations6 Statistical Resources1 New York State Department of Health Prevention Agenda for the Healthiest State Catholic Health worked in collaboration with the Erie County Department of Health, Kaleida Health, ECMC and Sheehan Memorial on the Erie Co DOH Prevention Agenda for the Healthiest State In February 2009, an Erie County Joint Planning Committee formed to identify prevention priorities and strategies to focus on collaboratively over the next 3 years 2 Health Consumers In creating the Catholic Health and Mercy Hospital strategic plan, input was sought from a variety of constituents including consumers. In August 2008, eight (8) consumer focus groups were conducted asking consumers what they wanted from their patient care experience. These focus groups were created by reaching out to 8,000 area residents who were asked to contact friends/families/neighbors to participate 3 Patients/residents/clients A Hospital Inpatients and Outpatients Mercy Hospital continues to participate in a regional patient satisfaction survey through a cooperative effort with the Buffalo Niagara Health Quality Coalition and area hospitals Patient participation is voluntary This survey takes place twice per year. Through hospital admission and outpatient ancillary sites, surveys were distributed to individuals to gain an understanding about their healthcare needs and how well their needs were being met 4 Physicians Mercy Hospital surveys its medical staff annually Physicians are surveyed on issues relating to the quality and efficiency of services offered throughout Catholic Health including at St. Joseph Hospital In addition, during 2008 a Physician Council was established to assist in the planning of Catholic Health's and Mercy Hospital's Strategic Plan Over 100 physicians from across Catholic Health participated including significant representation from Mercy Hospital medical staff 5 External Organizations Catholic Health and Mercy Hospital also engaged in the P2 Collaborative (Pursuing Perfection) dedicated to improving the health of people across the region. There are more than 200 participant organizations including the provider community, payers, community based organizations, religious organizations, local business, colleges & universities, and governmental agencies. Areas of focus include working with physicians and organizations to enhance access to care and improve efficiency of care and empowering all of the Western New York community to take responsibility for and act on their own wellness In an effort to engage health care needs at the grass roots level, Catholic Health and Mercy Hospital work closely with the following organizations to assess community health need Niagara Health Quality Coalition American Heart Association Baker Victory Services WNY Osteoporosis Resource Ctr Living Healthy Task Force of Erie Co Buffalo Public Schools Worksite Wellness Every Parent Influences Children (EPIC) WNY Coalition for Diabetes Erie Co Coalition for Diabetes Catholic CharitiesCommunity Cancer CoalitionNear East & West Side Task ForceCommunity Health Center of BuffaloWNY Health Equity Work GroupMinority Health CoalitionFlu CoalitionTobacco CoalitionCommunity Health FoundationWNED Public TelevisionNiagara University6 Statistical ResourcesCatholic Health and Mercy Hospital used PQI (Preventable Quality Indicators) to map specific areas by zip code to better understand needs and target for need. We mapped specifically for Congestive Heart Failure, Hypertension, Angina & Diabetes to identify target areas for community education & screening initiatives. Other statistical resources used to assess the needs of the communities served include "A Community Report What People Want for the Future of Healthcare in WNY""NYS Expanded Behavioral Risk Factor Surveillance System" January 2008"Buffalo Public Schools Student Body Mass Index" 2008-2009 school year"Erie County Health Assessment Indicators" 2005-2007 "Erie County Health Indicators Profile" 2003-2007
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

Part VI, Line 3 Mercy Hospital informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the Catholic Health System Healthcare Assistance Program (HAP) policy For example, Mercy Hospital has posters and brochures available which include contact information for the Financial Clearance staff in admissions areas, emergency rooms, primary care and outpatient rehabilitation clinics, Revenue Management Center (RMC) and other areas of the organization's facilities where eligible patients are likely to be present, provides information about financial assistance and HAP contact information to patients as part of the intake process, provides financial assistance and HAP contact information to inpatients either during or within 90 days of discharge of their hospital stay, patient bills include the following language "The Catholic Health System has a Healthcare Assistance Program to assist those in need of financial assistance for qualified patients. If you would like to obtain additional information on the Healthcare Assistance Program, please call (716) 601-3600 Thank you Our Customer Service area is our front end team to assist all patients in this process " Additionally, we discuss with the patient the availability of various government benefits, such as Medicaid or state programs, and assist the patient with qualification for such programs, where applicable, and there is information about financial aid posted on the Catholic Health System website

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

Part VI, Line 4 Mercy Hospital's service area is a mix of urban, suburban, and rural areas comprised of 94 3% white (non-Hispanic) and 1 9% African-American (non-Hispanic) households. The service area is more elderly than most with 18 1% of the population over the age of 65 compared to a national average of 12 9% The community consists of fewer households than the national average with annual incomes below \$15,000/year at 10 4% compared to a national average of 12 4% Although Mercy Hospital is not located in a designated Health Professional Shortage Area (HPSA), it draws patients from identified HPSA areas. Additionally, the hospital has at least one extension in a designated HPSA

Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt

purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.) Part VI, Line 6 The governing Board of Directors of Mercy Hospital is comprised of community representatives from universities, legal communities, & business leaders. Religious orders are represented, as well as active and retired medical staff members. The Mercy Hospital medical staff can be considered an "open" medical staff, as any physician can apply for privileges Each application is reviewed by a vigorous <u>credentialing</u> verification process

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

Part VI, Line 7 Mercy Hospital is affiliated with the Catholic Health System, Inc., a New York State licensed corporation. Catholic Health System, located in Buffalo, New York is exempt from taxation and is a charitable organization described in Section 501(c) (3) of the Internal Revenue Code of 1986 Catholic Health is also the parent company of the following New York State corporations Kenmore Mercy Hospital, Sisters of Charity Hospital, Father Baker Manor, St. Elizabeth's Home of Lancaster, St. Francis of Buffalo, St. Francis Home of Williamsville, St Vincent's Home for the Aged, and Our Lady of Victory Senior Neighborhood. In compliance with the New York State Health Care Reform Act of 1996, Section 2803-1, Catholic Health System's 2009 Community Service Plan is a review of the community service activities of all acute facilities and related services within the Catholic Health System, which officially formed in March, 1998. The community service activities at the acute facilities include benefits to the broader community, which include non-billed services and provided services paid below costs Charity care and benefits to the community are provided through long term care facilities, home care programs and Catholic Health system-wide community programs These programs touch more than 40,000 Western New York residents through community health education programs, health screenings, clinical and support services, clerkships, internships, scholarships, in-kind donations and community

support activities 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493301000070

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization rcy Hospital of Buffalo		Employer identification number						
1.10	Cy Hospital of Ballalo			16-0756336					
Pa	rt I Questions Regarding Compensation	n							
						Yes	Νo		
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III		· · · · · · · · · · · · · · · · · · ·						
	First-class or charter travel	굣	Housing allowance or residence for p	personal use					
	Travel for companions	nal residence							
	✓ Tax idemnification and gross-up payments		Health or social club dues or initiati	on fees					
	Discretionary spending account		Personal services (e g , maid, chauf	feur, chef)					
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc	_		•	1b	Yes			
b 2	·	ribed al	pove? If "No," complete Part III to ex sing or allowing expenses incurred by	plain all	1b 2	Yes			
_	reimbursement orprovision of all the expenses desc Did the organization require substantiation prior to r	ribed al reimbur e Direct	pove? If "No," complete Part III to ex sing or allowing expenses incurred by or, regarding the items checked in line to establish the compensation of the	oplain all e 1a?					
2	reimbursement orprovision of all the expenses desc Did the organization require substantiation prior to r officers, directors, trustees, and the CEO/Executive Indicate which, if any, of the following the organization	ribed al reimbur e Direct	pove? If "No," complete Part III to ex sing or allowing expenses incurred by or, regarding the items checked in line to establish the compensation of the	oplain all e 1a?					
2	reimbursement orprovision of all the expenses desc Did the organization require substantiation prior to rofficers, directors, trustees, and the CEO/Executive Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the	ribed all reimbur Direct on uses	pove? If "No," complete Part III to ex sing or allowing expenses incurred by or, regarding the items checked in line to establish the compensation of the y	oplain all e 1a?					

	or a related organization
а	Receive a severance payment or change-of-control payment?
Ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c	Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.

For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

The organization?

If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

The organization?

Any related organization?

Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe ın Part III

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

4a

5a

5b

Yes

Νo

Νo

Νo

Yes 6Ь

> 7 Νo 8 Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Additional Data Table							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Explanation Reference						
	,	3 Tax Indemnification and Gross up payments YES Officers received a tax indemnification and gross-up payment for reimbursement of withholding taxes in conjunction with certain taxable benefits paid on behalf of employee 5 Housing allowance or residence for personal residence YES Applicable taxable payments were made for expenses due to relocating for one official who relocated, as per policy					
		Certain Officers and Key employees participated in a supplemental nonqualified retirement plan per the terms and conditions of their employment arrangement MERCY Pension Gap CHE SERP Joseph McDonald \$26,000 00 \$132,422 00 Dr Brian D'Arcy \$9,800 00 \$216,288 00 K David Crone \$17,000 00 John Davanzo \$16,875 00 Michael Moley \$12,685 26					
	,	The 2009 Incentive payments were dependent upon achieving the Catholic Health System Operating Income target for Catholic Health System participants or the Ministry Operating Income target for Ministry participants Mercy Joseph McDonald \$70,113 01 Mark Sullivan \$32,193 00 James A Dunlop, Jr \$33,222 74 Dr Brian D'Arcy \$21,017 93 K David Crone \$14,826 44 John Davanzo \$6,085 65 Michael Moley \$23,887 50 John Stavros \$3,760 65 Christine Kluckhohn \$9,492 04 Maria Foti \$14,933 10 Bartholomew Rodrigues \$13,999 83 Dr Michael Galang \$7,218 78 Charles Urlaub \$20,756 77 Dr Thomas Raab \$50,000 00 Dr Timothy Gabryel \$14,701 14					

Schedule J (Form 990) 2009

Software ID: Software Version:

EIN: 16-0756336

Name: Mercy Hospital of Buffalo

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		•	W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Nume			(ii) Bonus &		compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
		(i) Base Compensation	ıncentıve	(iii) O ther compensation				990 OI FOIIII 990-EZ	
1		Compensation	compensation	compensation .	,	•	1	1	
Joseph McDonald	(I) (II)	0 581,792	0	_ 0	0	0	0	0	
		581,792	70,113	319,518	16,855	16,882	1,005,160	0	
Mark Sullivan	(I) (II)	0 308,138	0	0	0	0	0	0	
			32,193	32,957	6,622	14,612	394,522	0	
Charles Urlaub	(I) (II)	268,897	20,757	213,564	11,737	16,355	531,310	0	
David Macholz		0	U	0	U	U	0	0	
	(I) (II)	162,278	0 9,639	0 25,221	0 3,974	0 15,589	0 216,701	0	
Peter Bergmann	(1)	,	9,039	23,221	3,374	13,309	210,701		
	(11)	327,370	18,304	56,613	4,261	15,469	422,017	0	
Christine Kluckhohn	(1)	0	0	00,010	.,===	10,.00	0	0	
	(ii)	199,138	9,492	32,931	38,010	13,699	293,270	0	
James Millard	(1)	0		0		,	0	0	
	(11)	202,109	72,062	38,289	61,772	13,954	388,186	Ö	
James A Dunlop Jr	(1)	0	0	0	0	0	0	0	
	(11)	297,177	33,223	31,951	26,900	14,620	403,871	0	
Dr Brian D'Arcy	(1)	0	0	0	0	0	0	0	
	(11)	239,838	21,018	288,076	19,766	15,112	583,810	0	
John Herman	(1)	105,631	0	5,657	12,339	9,978		0	
	(11)	55,922	5,578	2,996	0	5,206	69,702	0	
John Davanzo	(I)	0	0	0	0	0	0	0	
	(11)	229,265	6,086	83,199	22,113	16,688	357,351	0	
Michael Moley	(I) (II)	0 246,046	0	0	0	0	0	0	
		240,040	23,888	77,185	16,399	15,802	379,320	0	
John Stavros	(I) (II)	147,591	0 3,761	0 39,204	0 12,877	0 17,566	0 220,999	0	
Maria Foti	(1)		3,701	39,204	12,077	17,500	220,999		
	(11)	153,258	14,933	32,939	0 6,876	0 5,399	213,405	0	
Bartholomew Rodrigues	(1)	0	11,555	32,333	0,0,0	3,333	213,403	0	
	(11)	139,242	14,000	32,992	6,468	15,001	207,703	_	
Dr Michael Galang	(1)	0	0	0	0	0	0	0	
	(11)	273,975	7,219	8,725	9,416	15,076	314,411	o o	
Dr Thomas Raab	(1)	271,525	50,000	22,774	61,822	17,347		0	
	(11)	0	0	0	0	0	0	0	
Dr Tımothy Gabryel	(1)	290,489	14,701	20,574	17,090	5,067	347,921	0	
	(11)	0	0	0	0	0	0	0	
Dr Donald Schmidt	(1)	273,447	o	22,774	56,429	15,426	368,076		
	(11)	0	0	0	0	0	0	0	
Dr Thomas Dilamarter	(1)	189,601	0	33,246	9,152	5,325	237,324	0	
Jr	(11)	0	0	0	0	0	0	0	
Dr Lynne Aronica	(1)	205,273		16,412	3,888	195	225,768	0	
•	(11)	0	0	10,412	3,888	1 192	225,768	0	
Dr Anshu Bais	(1)	257,763	0	2,196	255	14,992	275,206		
	(11)	, 0	o	2,190	0	0	0	0	
Dr Russell Carlson	(1)	200,000	0	414	10,046	190	210,650		
	(11)	0	o o		0	0	0	o o	
K David Crone	(1)	0	0	0	0	0	0	0	
	(11)	309,161	14,826	50,750	20,110	14,385	409,232		

DLN: 93493301000070

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public Inspect ion

Name	e of the organization									Employ	er identifi	cation nu	mber	
Mer	cy Hospital of Buffalo									16-07	56336			
Pa	rt I Bond Issues													
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date 1	Issued	(e) Issue	Price	(f) Desc	rıptıon of Purp	oose (g) D		feased	Beha	On alf of uer
											Yes	No	Yes	No
A	Dormitory Authority of the State of New York	14-6000293	64983Q5R6	11-29-2	2006	13,3	60,000 Se	ee Schedule	e O			X		X
В	Dormitory Authority of the State of New York	14-6000293	6499035D9	11-26-2008		24,700,000 S		ee Schedule	e O			X		X
Pa	rt III Proceeds													
				Α		_	3		2		D		E	
1	Total proceeds of issue		13	3,360,000	2	4,700,000								
2	Gross proceeds in reserve funds													
3	Proceeds in refunding or defeasanc	e escrows												
4	O ther unspent proceeds			13	3,025,341		3,025,341							
5	Issuance costs from proceeds			616,080 1,371,230										
6	Working capital expenditures from	•												
7	Capital expenditures from proceeds	5			2,743,920	10,303,429								
8	Year of substantial completion			200	_	20								
			2	Yes	No	Yes	No	Yes	No	Yes	No	Yes	•	No
9	Were the bonds issued as part of a			X			X							
10	Were the bonds issued as part of ai	n advance refunding	ıssue?		X		X							
11	Has the final allocation of proceeds	been made?		X		Χ								
12	Does the organization maintain ade the final allocation of proceeds?	equate books and re	cords to support	X		X								
Pai	t IIII Private Business Use													
				A Yes	No	B Yes	No	C Yes		[Yes) No	Yes	E	No
1	Was the organization a partner in a which owned property financed by t		ember of an LLC,	1 63	X	i CS	X	1 63	140	. 63	М	165		140
2				Х		х								
For F	For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.					Cat No 50	193E				Schedule	K (Form 9	90) 20	09

Schedule K	(Form 990) 2009
Part III	Private Business Use (Continued)

			Α		В			С		D		E
			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts with respect t financed property which may result in private business use?			Х		Х						
3b	Are there any research agreements with respect to the finance which may result in private business use?			Х		Χ						
3с	Does the organization routinely engage bond counsel or other counsel to review any management or service contracts or res agreements relating to the financed property?			X		X						
4	Enter the percentage of financed property used in a private bu by entities other than a section 501(c)(3) organization or a st government											
5 6	Enter the percentage of financed property used in a private bu as a result of unrelated trade or business activity carried on b organization, another section 501(c)(3) organization, or a stat government ► Total of lines 4 and 5	y your										
7	Has the organization adopted management practices and procensure the post-issuance compliance of its tax-exempt bond TV Arbitrage		X		Χ							
Pall	Aibitiage		A		В		С		D		E	
		Yes	· No	Yes	No	Yes	·	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?											
			X		Χ							
2	Is the bond issue a variable rate issue?	x		Х								
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and											
	records?	X		X								
	Name of provider	HSBC Bank	N A	HSBC Ban	k NA							
Ь												
С	Term of hedge	18 5000	00000000	25 60	00000000	00						
4a	Were gross proceeds invested in a GIC?		X		X							
b	Name of provider											
с	Term of GIC											
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?											
5	Were any gross proceeds invested beyond an available temporary period?		Х		x							
6	Did the bond issue qualify for an exception to rebate?		Х		х							

DLN: 93493301000070

OMB No 1545-0047

Open to Public

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Name of t	he organization tal of Buffalo					Employer identif	icat ion number
						16-0756336	
	Excess Benefit Trai						
	Complete if the organizat	ion answered "	Yes" on Form 990,	Part IV, line 25a	or 25b, or Foi	m 990-EZ, Part V	
1	(a) Name of disq	ualıfıed person		(b) Desc	ription of tra	nsaction	(c) Corrected?
							Yes No
	the amount of tax impos	ed on the organ	nization managers o	r disqualified pers	ons during th	e year under	
	on 4958						
3 Enter	the amount of tax, if any	, on line 2, abo	ve, reimbursed by t	he organization .		• \$	
Part II	Loans to and/or l	From Intere	sted Persons.				
	Complete if the organiz	zatıon answere	d "Yes" on Form 99	0, Part IV, line 26	, or Form 990		38a
		(b) Loan to			(-) I	(f)	(XXA/ t-t
(a) Name o	of interested person and	or from the	(c)O riginal	(d)Balance due	(e) I n default?	Approved by board or	(g) Written agreement?
	purpose	organization?	principal amount	(a) Daranee ade		committee?	y
		To From			Yes No	Yes No	Yes No
Total .			> s			1	
Part III	Grants or Assistar	ice Benefitt	ing Interested	Persons.	1		
	Complete if the orga				/, line 27.		
(a)	Name of interested pers	on (b) Relationship betw		rson (c)	A mount of grant o	r type of assistance
(-7	F		and the o	rganızatıon	(-7		.,,,
Part IV	Business Transact	tions Involv	ina Interested	Persons.			
	Complete if the orga				/, line 28a,	28b, or 28c.	
		(b) Relationship				(e) Sharing of
(a) N	lame of interested perso	n	veen interested	(c) A mount of	(d) De	scription of transa	organization's
	·	p€	erson and the organization	transaction			revenues? Yes No

See Additional Data Table

Additional Data

Software ID: Software Version:

EIN: 16-0756336

Name: Mercy Hospital of Buffalo

(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	(e) Sharing of organization' revenues?	
	organization			Yes	No
Bridget Walborn	Wife of BOD, David Walborn	62,188	RN		No
David Zapfel	Brother of BO D, Msgr Robert Zapfel	58,748	HR Employee of CHS		No
Kathleen Zapfel	Sıster-ın-law of BOD, Msgr Robert Zapfel	52,896	HR Employee, St Francis		No
Marie Packard	Daughter of BOD, Dennis Dombek	39,399	Part time Physical Therapist at St Francis Buffalo		No
Susan Urlaub	Wife of Mercy CEO, C J Urlaub	60,356	Corporate Nurse Educator		No
Kathleen Moley	Daughter of Key Employee, Michael Moley	38,071	HR Employee, CHS		No
Kathryn B Mıllard	Daughter of BOD, CEO Kenmore Mercy, James Millard	27,534	Registered Nurse, Mercy		No
James Manzella	Acute Care Board Member	221,448	Key Employee of Manzella Marketing		Νο
Susan Gallagher-Stavros	Wife of Key Employee, John Stavros	43,994	Community Health Nurse, McAuley Seton Home Care		No

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0

(Form 990)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

Supplemental Information to Form 990

Name of the organization Mercy Hospital of Buffalo

Employer identification number

16-0756336

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		CHS has three members Ascension Health, Catholic Health East, and the Diocese of Buffalo, NY Each member is able to participate equally in electing the governing body, approving significant decisions of the governing body, and in receiving a share of net assets upon dissolution, according to the CHS Bylaws
Form 990, Part VI, Section A, line 7a		According to the CHS Bylaws, each member is equally allowed to appoint up to three individuals to act as its representatives on the Corporate Member Board, and in undertaking any action in its capacity as a Member The Corporate Member Board oversees the governance of the Catholic Health System
Form 990, Part VI, Section A, Iine 7b		Each member is entitled to one vote on each matter properly submitted at any membership meeting, and the members also have reserve powers which allow approval for certain business events and ratification of certain business transactions
Form 990, Part VI, Section B, line 11		Yes, an electronic copy of the Form 990 was provided to the CHS Boards of Directors before it was filed. The CHS Board of Directors has delegated the responsibility to review the 990 to the Audit Committee. The CHS Audit Committee reviewed in detail selected information for all CHS entities. Reviewed with the Audit Committee. 1. Core Form Part IV. Checklist of required schedules. 2. Core Form Part VI. Governance, Management and Disclosure. 3. Core Form Part VII. Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees and Independent Contractors. 4. Schedule. H. Hospitals. 5. Schedule. K. Supplemental information on Tax Exempt Bonds. 6. Schedule. J. Compensation Information. 7. Schedule. L. Transactions with Interested Persons. 8. Schedule. R. Related Organizations and Unrelated Partnerships. 9. Process for which remaining Core Form was completed, utilizing audited financial information.
Form 990, Part VI, Section B, line 12c		All associates on the Merit program, all Physicians and Non Physician Practitioners as well as Physician groups who are independent contractors or employees of CHS, and all board members must complete a Conflict of Interest Disclosure Statement (COIDS) in order to fulfill the annual requirements. COIDS are distributed to all parties, as per applicable policy, and once complete are followed up with as follows. 1 Associate and Physician completed COIDS are reviewed and signed off by the manager. If a disclosure is noted, it is discussed with the manager, and the document is forwarded to the Compliance officer who reviews and follows up as appropriate. Once review/follow up is completed the Compliance Officer will sign the COIDS, maintain a copy in the compliance office and return the original to HR for filing in the Personnel file. 2 All board member COIDS are returned to Compliance Officer for review and follow up as warranted. The compliance officer will sign each COIDS and retain on file in the compliance office in a confidential manner.
Form 990, Part VI, Section B, line 15		In 2009, the Catholic Health System utilized a Compensation Committee of the Board of Directors to monitor the Executive Compensation as per the Executive Compensation Philosophy and Strategy for the CHS CEO, COO, CFO, CEO's for each Ministry, and all Senior Vice Presidents. The Compensation Committee provides oversight to management decisions which are based on outlines approved by the committee, and performs a review of data. The outcome of these meetings is documented.
Form 990, Part VI, Section C, Iine 19		We make our form 990 open for public inspection upon request. Our wiebsite includes an annual report which includes selected financial information. Our financial statements, governing documents and conflict of interest policy are provided upon request according to applicable federal and state laws.
		Schedule K, Part I, Bond Issues (f) To refinance outstanding commercial indebtedness, the proceeds of which were applied to finance the cost of Mercy's operating room expansion, other expansion/improvements at the facility

Identifier	Return Reference	Explanation				
		Schedule K, Part I, Bond Issues (f), 2008 Bonds To finance the cost of an approximately 48,300 square foot addition for a new emergency department, new CT/Radiology facilities, construction of a new main entrance and lobby area, a new ambulance entrance, construction of a rooftop helipad, renovation of library space into conference rooms, other mechanical and electrical improvements and associated demolition and equipping costs				

Schedule K, Part II, Line 5 A MHB - 2006 Debt Issuance Costs - 11/29/2006 411,474 28 Underwriter's Discount - 12/2009 125,541 00 Cost of Issuance Costs 537,015 28 LOC Fees LOC fees in original COI 79,064 72 LOC Credit Enhancement 79,064 72 SCHEDULE K, PART II, LINE 5 B MHB - 2008 Debt Issuance Costs - 11/29/2006 828,757 00 Underwriter's Discount - 12/2009 321,700 00 Cost of Issuance Costs 1,150,457 00 LOC Fees LOC fees in original COI 220,773 00 LOC Credit Enhancement 220,773 00

For Paperwork Reduction Act Notice, see the Instructions for Form 990 Cat No 51056K

Schedule O (Form 990) 2009

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493301000070

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Name of the organization Mercy Hospital of Buffalo

Employer identification number

16-0756336

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

Primary activity

Legal domicile (state or foreign country)

Total income

(e) End-of-year assets

(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity

(c) Legal domicile (state or foreign country)

(d) Exempt Code section

Public charity status (if section 501(c)(3)) Direct controlling entity

See Additional Data Table

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state of foreign country)	r entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gen mai	(j) neral oi inaging artner?	3
							Yes	No		Yes	s N	0
Marian Professional Center Associates LP												
350 Essjay Road Suite 101 Williamsville, NY14221 16-1360469	Rental Real Estate	NY	N/A	Investment Income	116,593			No	10		No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
Orchard Park Mercy Corporation Marian Professional Bldg Ste 500 51 Buffalo, NY14220 16-1470350	Real Estate Holding Company	NY	Mercy Hospital	С	76,627		100 000 %
Aurora Mercy Corporation 565 Abbott Road Buffalo, NY14220 16-1354302	Real Estate Development	NY	Mercy Hospital	С	33,292		100 000 %
Alsace Abbott Corporation 515 Abbott Road Buffalo, NY14220 16-1355092	Partnership Holding Corporation	NY	Mercy Hospital	С	227,399		100 000 %

No

No

No

No

No

No

No

No

Yes

Yes

Yes

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

11

1m

1n

10

1р

1q

Q

Yes

Yes

Yes

Yes

Yes

Yes

Yes

Yes Yes

97,249

Part V	Transactions With Related Organizations	(Complete if the organization answered	"Yes" on Form 990,	Part IV, line 34, 35, or 36.)

1 During the tay year	did the orgranization of	ngage in any of the follo	wing transactions with on	e or more related organization	ne lietad in Parte II-IV:
L During the tax year,	ala the orginilization e	ngage in any of the folic	wing transactions with on	e or more related organization	ins instead in a dits if it is

- Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity
- Gift, grant, or capital contribution to other organization(s)
- c Gift, grant, or capital contribution from other organization(s)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

- Loans or loan guarantees to or for other organization(s)
- e Loans or loan guarantees by other organization(s)
- **f** Sale of assets to other organization(s)
- Purchase of assets from other organization(s)
- Exchange of assets
- i Lease of facilities, equipment, or other assets to other organization(s)
- j Lease of facilities, equipment, or other assets from other organization(s)
- k Performance of services or membership or fundraising solicitations for other organization(s)
- I Performance of services or membership or fundraising solicitations by other organization(s)
- m Sharing of facilities, equipment, mailing lists, or other assets
- n Sharing of paid employees
- Reimbursement paid to other organization for expenses
- Reimbursement paid by other organization for expenses
- Other transfer of cash or property to other organization(s)
- Other transfer of cash or property from other organization(s)

2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relations	hips and transaction thre	sholds
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved

- (1) Orchard Park Mercy Corporation
- (1) See Additional Data Table
- (2)
- (4)

(3)

- (5)
- (6)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity (b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)

section 501(c)(3) organizations? Yes No (e) Share of end-of-year assets (f) Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: Software Version:

EIN: 16-0756336

Name: Mercy Hospital of Buffalo

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
Catholic Health System Inc	Health Care Delivery System	NY	501 C 3	Schedule A Line 1	N/A
515 Abbott Road Buffalo, NY14220	- Jy 3 (6111				
22-2565278 Sisters of Charity Hospital	Acute Care Hospital	NY	501 C 3	Schedule A Line 3	Catholic Health
2157 Main Street Buffalo, NY14214 16-0743187					System Inc
Kenmore Mercy Hospital	Acute Care Hospital	NY	501 C 3	Schedule A Line 3	Catholic Health System Inc
2950 Elmwood Avenue Kenmore, NY14217 16-0762843 Nazareth Home of the Fransiscan Sisters	Skilled Nursing	NY	501 C 3	Schedule A Line 1	Catholic Health
291 North Street	Facility		301 0 3	Demodale // Eme 1	System Inc
Buffalo, NY14201 16-0813142 St Clare Manor	Skilled Nursing	NY	501 C 3	Schedule A Line 1	Catholic Health
543 Locust Street Lockport, NY14094	Facility				System Inc
	Adult Home	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
5539 Broadway Lancaster, NY14086 16-0743154					System The
St Francis Home of Williamsville	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
147 Reist Street Williamsville, NY14221 16-0743153					
St Francis of Buffalo Inc 34 Benwood Avenue	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
Buffalo, NY14214 16-1523535					
St Joseph Manor 2211 West State Street	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 9	Catholic Health System Inc
Olean, NY14760 16-0796400					
St Luke Manor for the Chronically III 17 Wiard Street	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
Batavia, NY14020 16-0794811					
St Mary's Manor 515 6th Street	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
Niagara Falls, NY14301 16-0924139					
St Vincent Manor 319 Washington Avenue	Adult Home	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
Dunkirk, NY14048 16-0743167					
WNY Catholic Long Term Care INC 6400 Powers Road	Skilled Nursing Facility	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
Orchard Park, NY14127 16-1434368	Hama Cara Brawdan	NV	F01 C 3	Cabadula A Luna O	Cabbalia Haalab
Niagara Homemaker Services (Mercy Home Care) Apple Tree Business Park 2875 Union	Home Care Provider	NY	501 C 3	Schedule A Line 9	Catholic Health System Inc
Cheektowaga, NY14227 16-1317960 McAuley Seton Home Care	Home Care Provider	NY	501 C 3	Schedule A Line 1	Catholic Health
Apple Tree Business Park 2875 Union	Home Care Provider	IN T	501 C 3	Schedule A Line 1	System Inc
Cheektowaga, NY14227 16-1310062 Chestnut Ridge Medical Supplies Inc	Home Care Infusion	NY	501 C 3	Schedule A Line 1	Catholic Health
6350 Transit Road Depew, NY14043	Services				System Inc
OLV Renaissance Corporation	Real Estate Holding Company	NY	501 C 3	Schedule A Line 1	Catholic Health System Inc
291 North Street Buffalo, NY14201 20-0167745					
CHS Program of All-Inclusive Care for the Elderly Inc	All-inclusive Care for the Elderly	NY	501 C 3	Schedule A Line 3	Catholic Health System Inc
Lackawanna, NY14218 26-1252884					
Mercy Hospital Foundation 515 Abbott Road	Foundation	NY	501 C 3	Schedule A Line 7	Mercy Hospital
Buffalo, NY14220 22-2209721					
Southtowns Catholic MRIInc	Imaging	NY	501 C 3	Schedule A Line 9	Catholic Health System Inc
200 International Drive Buffalo, NY14221 16-1554081					